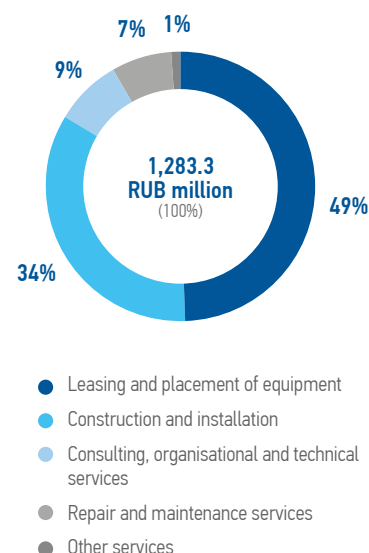


In 2024, the price list for additional (non-tariff) services was updated: it currently includes 476 services.

Structure of revenue received by the Company from the sale of non-tariff services in 2024 (%)



7

MAJOR CONTRACTS

for additional (non-tariff) services were put in effect in 2024

In 2024, seven major contracts for the provision of additional (non-tariff) services were put into effect:

- Two contracts for the placement of FOCLs on OTLs
- Two contracts for construction and installation works
- Contract for the introduction of full or partial restrictions (resumption) on electricity consumption
- Contract for taking reference readings and conducting performance checks on electricity meters
- Contract for on-line maintenance of power grid facilities

As part of non-tariff activities, the Company was involved in two socially significant projects during the reporting year:

- Grid connections on the applicant's side were made for the construction of a multi-apartment residential building in Primorsko-Akhtarsk.
- A 35 kV OTL was erected.

As part of the development of outdoor lighting network construction and maintenance services, the Company completed 51 contracts in 2024.

Targets for sale of additional services (RUB million)

Indicator	2025 target	Forecast			
		2026	2027	2028	2029
Revenue	1,426.5	1,786.5	2,253.7	2,877.1	3,685.7
Expenditures	1,308.5	1,632.0	2,051.4	2,612.3	3,339.0
Gross profit	118.0	154.5	202.3	264.8	346.7

8

MAJOR CONTRACTS

for additional (non-tariff) services are to be executed in 2025

In 2025, eight major contracts for the provision of additional (non-tariff) services are planned to be implemented:

- Six contracts for construction and installation works
- Contract for the renovation of a 10 kV OTL
- Contract for the design and survey work

INVESTMENT ACTIVITIES

Investments are the basis of reliable power supply and the most important component of Rosseti Kuban's performance.

The Company's investment programmes are drawn up in line with the plans and programmes for the development of Russia's power supply systems, as well as the technical condition of the power grids and available sources of financing, based on tariff and balance decisions.

The Ministry of Energy of Russia approves and supervises the implementation of the Company's investment programmes.



In 2024, the investment programme envisaged the commissioning of 520 MVA of transformer capacity and 1,703 km of PTLs.

In 2024, the renovations of eight priority facilities were completed, including two facilities in line with the Company's development plan to create accessible power supply infrastructure for industrial and investment sites in the Republic of Adygeya and Krasnodar Krai.

Viktor Korzhanevskiy

Deputy General Director for Investment Activities

The Company's investment activities in the reporting year were aligned with the investment programme for 2024 approved by Order No. 17@ of the Ministry of Energy of Russia dated 18 November 2024.

PROGRESS OF THE INVESTMENT PROGRAMME IN 2022–2024

Key performance indicators for the investment programme in 2022–2024

Indicator	2022	2023	2024	Δ 2024/2023 (%)
Amount of financing ¹ (RUB million)	12,076	18,235	23,925	+31.2
Capital investment utilisation (RUB million)	11,469	12,579	19,368	+54.0
Commissioning as a part of fixed assets (RUB million)	8,634	11,960	19,111	+59.8
Commissioning as a part of transformer capacities (MVA)	579	606	520	−14.2
Commissioning as a part of PTL fixed assets (km)	1,069	1,052	1,703	+61.9

¹ Hereinafter, the Investment Activities section shows the amount of capital investment without compounded loan interests.