

It is safe to say that the Company's efforts in the reporting year to improve corporate governance were successful.

The management bodies of the Company made all the decisions that were required and sufficient to guarantee the Company's present and strategic operations in a timely and complete manner. The endeavour involved active participation from all members of the Company's governing bodies.

The Company did not record any corporate conflicts.

The Bank of Russia, a mega-regulator of the financial market, did not reveal any violations of the requirements pertaining to securities circulation and information disclosure by the Company.

In accordance with the decision of the General Meeting of Shareholders of the Company in 2024, trading of the Company's shares on the stock exchange was halted with the view to change the organisational and legal status. All measures were carried out duly and in due time in accordance with applicable law, and the rights of shareholders were fully observed.

During the reporting year, the Company completed the placement of additional shares, receiving RUB 6.43 billion in investments.

In the reporting year, RUB 1.945 billion was allocated for the payment of dividends for 2023.

Oleg Musinov

Deputy General Director for Corporate Governance



MEMORANDUM OF THE CONTROLLING SHAREHOLDER (ROSSETI PJSC) ON CONTROLLED POWER GRID COMPANIES

Public Joint Stock Company Federal Grid Company — Rosseti (Rosseti PJSC) is a public joint stock company with a state share of 76.9936% in the issued shares¹.

Rosseti PJSC controls 19 power grid companies: Rosseti Kuban PJSC², Rosseti Lenenergo PJSC, Rosseti Moscow Region PJSC, Rosseti Volga PJSC, Rosseti North-West PJSC, Rosseti Northern Caucasus PJSC, Rosseti Siberia PJSC,

Rosseti Urals PJSC, Rosseti Centre PJSC, Rosseti Centre and Volga Region PJSC, Rosseti South PJSC, Rosseti Tomsk PJSC, Rosseti Tyumen JSC, Rosseti Yantar JSC, Rosseti Siberia Tyvaenergo JSC, Chechenenergo JSC, RES JSC, Energetik JSC, Electromagistral JSC.

Rosseti PJSC considers these controlled shareholdings to be strategic assets and does not plan to dispose of them.

Key assets-related objectives

Rosseti PJSC's key objective in managing these subsidiaries is to develop the power grid sector based on cutting-edge innovative technologies to meet customer demand and the socio-economic growth goals of the Russian Federation.

Rosseti PJSC defined the strategic development priorities for the companies of the Group



Ensuring a reliable, high quality and affordable electricity supply and contributing to the energy security of the Russian Federation



Developing new business areas (non-tariff services and consumer services) through the digital transformation to ensure the Company's resilience to changes in the sector



Ensuring further **improvements in the efficiency** of the core business, including through digitalisation and innovation



Implementing the principles of sustainable development

¹ Including the outstanding shares of the additional issue of securities (state issue number 1-01-65018-D-109D dated 21 August 2023).

² Abbreviated corporate name until 24 January 2025 – Rosseti Kuban PJSC.